

## **PASCAL Board: Clarification of PASCAL Membership**

PASCAL assists decision-makers in regions and institutions of higher education around the world to develop policies and programmes which are complementary, ensuring that economic and social objectives are achieved.

Governance is key, not only to effective solutions, but also to how PASCAL uses its own assets to assist academics, experts and practitioners who must work together and in partnership with the private sector and civil society.

Committed people and institutions are at the core of PASCAL. The PASCAL Board has approved changes to the memoranda of understanding between the universities that host PASCAL centres to clarify membership in PASCAL.

***Members** are PASCAL Associates and any institution, foundation, enterprise or organization which takes a formal commitment to support PASCAL materially or intellectually. Membership is per calendar year, automatically renewable unless the member withdraws.*

***Associates** are appointed by the Board in recognition of experience and contributions made on behalf of the public sector, international organizations or higher education. In particular, Associates:*

- *are invited to participate in projects initiated by PASCAL and involve PASCAL and its members in their own research projects;*
- *may provide consultancy services as requested on behalf of PASCAL and seek endorsement and assistance for their own consulting activities;*
- *are encouraged to contribute papers and other items of information for publication on the PASCAL website and to discussion forums on it; and*
- *may represent PASCAL in appropriate fora and seek opportunities to influence and participate in policy processes.*

Members will be consulted on the evaluation of the Board, which is accountable to the universities that are parties to the MOU, during the last six months of its terms; the results of this consultation are non-binding.

Participation on the Advisory Council and on working groups or other formal or ad-hoc ways created by the Board to support PASCAL is limited to Members as defined by this note.

**Josef Konvitz**  
**Chair**  
**PASCAL International Observatory**

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